



NIGER STATE ACTION FOR BUSINESS ENABLING REFORM (SABER)

BUSINESS ENABLING REFORM ACTION PLAN (BERAP) PROGRESS REPORT, JAN. - DEC. 2025 NIGER STATE EXECUTIVE COUNCIL APPROVAL

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NIGER STATE ACTION ON BUSINESS ENABLING REFORMS (SABER)

PROGRESS REPORT, JAN. - DEC. 2025

Progress Update

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	List of Private Sector contributors	Estimated costs	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
1	IMPROVED INSTITUTIONAL AND PROCEDURAL FRAMEWORK FOR LAND MANAGEMENT AND ADMINISTRATION	i. Establish a streamlined, efficient, and transparent land management and administration system. ii. Improve ease of doing business environment in the state. iii. Promote environmental sustainability and compliance with regulations	1. Consolidate Stakeholder Consultations: Measure: Increase public awareness by 30% through mass sensitization. 2. Functional Land Reform Committee: Measure: Implement 60% of the committee's recommendations. 3. Upgrade of operational Infrastructure at NIGIS Agency : Measure: Achieve a 70% improvement in the efficiency of land information systems. 4. Compliance Parameters: Measure: Ensure 80% compliance with environmental and safety regulations. 5. Implement/operationalize Framework for Responsible and Inclusive Land-Intensive Agriculture (FRILIA)	1.Target: Conduct town hall meetings in at least 12 local government areas -Febr. to July, 2025 2. Target: Constitute a Land Reform Committee and review legal procedures within six months -July, 2025 3. Target: Establish parameters and guidelines in collaboration with relevant MDAs -August, 2025 4. Target: Procure and implement modern hardware and software for NIGIS Agency -August, 2025 5. Ensure functional FRILIA Committees and implementation of tool kits and Grievance Redress Mechanism -Jan. to July, 2025	General Public, Individuals, Investors, and corporate organizations.	Ministry of Land and Survey, NIGIS, MITC, NSIPA	Ministry of Land & Survey, Ministry of Agriculture, NSIRS, Urban Development Board, PPP, NAMDA, Water Board, Sineage and Advertisement Agency	i. Chamber of Commerce ii. Manufacturers Ass. Of Nigeria iii. National Association of Small-scale Industrialist iv. National Association Ass. Of Small & medium Ent. v. Shippers Ass. Of Nigeria-Niger Chapter vi. Real Estate Agents Association vii. Real Estate Surveyors & Valuers.	150,000,000.00	15th January, 2025	30th Sept, 2025	(Delayed) Successfully achieved 97.5% indexing and archiving of land registry records (2012-2025), establishing a comprehensive digital database for land management.	1.The remaining 2.95% of records need completion, and digital archiving workflows require optimization for faster processing. 2. Limited public awareness about new digitalized processes and incomplete integration of registration systems across five key operational MDAs. 3. However, the delay was always due to inadequate Political Bye-in in fastracking the processes.	1. Deploy additional resources to finish indexing the remaining 2.95% of land registry records and optimize digital workflows for improved efficiency by September, 2026. 2. Finalize integration of registration systems across key MDAs and complete staff capacity building programs for effective service delivery by September, 2026. 3. Continuous comprehensive awareness campaigns across all LGAs to inform citizens about digitalized land administration processes and benefits by November, 2026.
2	IMPROVED REGULATORY FRAMEWORK FOR PRIVATE INVESTMENT IN FIBER OPTIC INFRASTRUCTURE	Improve business in fiber optic infrastructure in the State by maintaining aggregate fee of N145 per linear meter	i. Sustaining the aggregate per linear meter fees of N145 for broadband deployment ii. Consolidation of activities of State Technical Team overseeing the implementation iii. Enhance friendly investment environment on fibre optics by revising the process for obtaining the Right of Way (RoW) iv. Improve broad connectivity in the State through construction of new roads and rehabilitation of road infrastructure to enhance deployment. v. Ensure Decrease in time on RoW processing by 70%.	i. To promote friendly environment for intending businesses/investments in fibre optic infrastructure in the State - Jan. to Dec. 2025 ii. To sustain the simplified systems on process of obtaining the Right of Way (RoW)in Fiber Optic Deployment - Jan. to Dec. 2025 iii. Capacity building / trainings of at least 100 Stakeholders in fibre optic technology and infrastructure development - March, 2025 iv. Implement and enforce policies to assure and guarantee business-friendly environment in the State - April, 2025	Manufacturers/investors	Ministry of Land and Survey, NIGIS, NSIPA	Ministry of Land & Survey, Ministry of Works, Ministry for Local Government, NSIRS, NIGIS, Urban Development Board, Min. Technology & Digital Economic	i. Chamber of Commerce ii. Manufacturers Ass. Of Nigeria iii. National Association of Small-scale Industrialist iv. National Association Ass. Of Small & medium Ent. v. Shippers Ass. Of Nigeria-Niger State Chapter vi. Real Estate Agents Association vii. Real Estate Surveyors & Valuers.	150,000,000.00	22nd January, 2025	24th Nov. 2025	(Delayed) 1. (Enactment/amendment of State legislation for fiber optics infrastructure) has been successfully completed, providing the foundational legal framework for fiber optic investment and deployment. 2. Efforts currently ongoing to attract fiber optic investment through revised Right of Way (RoW) processes and improvement of broadband connectivity infrastructure.	1. Despite legislative framework completion, actual fiber optic deployment by investors remains below expectations, with the need to achieve a minimum of 50km deployment by September 2025 requiring intensified efforts. 2. Also the delay was due to lack of marketing strategies to attract investors for fiber optic deployment in the State.	1. Implement aggressive marketing strategies to attract investors for fiber optic deployment, targeting achievement of minimum 50km deployment by September 2026. 2. Keep Operationalize the fees reduction and tax waivers for fiber optic projects to create a more attractive investment environment for private sector participation from January to December 2026.

3	DISCLOSURE OF PPP FRAMEWORK IN THE STATE	To Reducing corruption, Mobilizing private investment, Increasing public awareness and Enhancing value for money	i. Develop Niger State Public Private Partnership (PPP) framework and Disclosure Notes aimed at promoting and safe guarding partnership arrangements and investment. ii. Engage in Human Capital Development especially for Small and Medium Enterprises (SMEs). v. To create workable business website / data base and to offload existing areas for potential investments to attract investors. iii. Provision/Allocation of Industrial Layout to Investors, with critical Infrastructure like road, electricity etc.	i. To create greater accountability in expenditure via PPPs - March, 2025 ii. Enhanced public trust in government Performance in accordance with agreed standards - April, 2025 iii. To ensure staff capacity building is enhanced through trainings of 100 staffs on new Automated/Digital process - May, 2025	General Public, Individuals, Investors, and corporate organizations.	PPPA, Ministry of Land and Survey, NSIPA	Ministry of Land & Survey, Ministry of Justice, NSIRS, NIGIS, Urban Development Board, Min. Technology & Digital Economic	i. Chamber of Commerce ii. Manufacturers Ass. Of Nigeria iii. National Association of Small-scale Industrialist iv. National Association Ass. Of Small & medium Ent. v. Shippers Ass. Of Nigeria-Niger Chapter vi. Real Estate Agents Association vii. Real Estate Surveyors & Valuers.	70,000,000.00	22nd January, 2025	25th Sept, 2025	(Completed) 1. Successfully completed four PPP projects - two in agriculture and two in manufacturing sectors, demonstrating functional PPP implementation capacity and framework utilization. 2. PPP Framework has been developed and published, providing the foundational structure for enhanced private sector consultation and engagement platform operations.	1. Achieved the ambitious goal of reducing C of O processing time from 2 months to 7 working days through full automation processes. 2. Procurement and deployment of critical ICT facilities, GIS software, and land administration software systems completed.	1. Intensify local and foreign investor engagement efforts for already identified PPP projects through targeted marketing and investment promotion activities. 2. Continuous training program for the public and private sector actors to enhance their participation effectiveness in policy and institutional reforms.
4	INCREASE PRIVATE SECTOR PARTICIPATION IN THE PROCESS OF POLICY AND INSTITUTIONAL REFORMS	Attract suitable and sustainable Large and Small-scale investments in Niger State	i. Ensure Institutional/ Structural Reforms at Niger State Investment Promotion Agency ii. To Consolidate the bond by sustaining the forum on State Investment Submit. iii. To sustain functional business website / data base and to explore available areas for potential investments. iv. Promote and ensure provision of necessary support to SMEs to access credit facilities	i. To improve on existing businesses/investments Opportunities by at least 40% in the State to enhance GDP growth - Sept. 2025 ii. Increase the number of SMEs access to Credit facilities in the State from 200nos to 500nos iii. Trainings / Capacity building for at least 300nos SMEs - August, 2025	Manufacturers	Ministry of Finance, Ministry of Commerce & Trade and Investment, Ministry of Agriculture, Ministry of Women Affairs, Ministry of Youth, Niger State Investment Promotion Agency	Ministry of Land & Survey, NSIRS, Urban Development Board, PPP, Water Board, Sineage and Advertisement Agency	i. Chamber of Commerce ii. Manufacturers Ass. Of Nigeria iii. National Association of Small-scale Industrialist iv. National Association Ass. Of Small & medium Ent. v. Shippers Ass. Of Nigeria-Niger Chapter vi. Real Estate Agents Association vii. Real Estate Surveyors & Valuers.	130,000,000.00	3rd January, 2025	22nd Dec. 2025	(Completed) 1. Key components including full deployment of the Action Plan by Ministry of Land & Survey, staff capacity building programs, and procurement of additional ICT facilities/GIS software have been achieved.	1. Sustained stakeholder engagement and the private sector participation in policy reforms.	1. Continuous comprehensive capacity building for Ministry of Lands, NIGIS, NSIRS, and NSUDS staff on automated/digital processes, GIS software, and new land administration systems. 2. Maintain fully implementation of the digital workflow for land transactions from acquisition to C of O issuance to achieve the target of 7 working days processing time.
5	IMPLEMENTATION OF STATE AND LOCAL GOVERNMENT TAX LAW AND EASE OF STATE-TAXES PAYMENT PROCESSES	Implementation of all Harmonized state and LG taxes, fees, and levies through Automation of payments process	i. To ensure compliance with the amended Harmonized State/LG Revenue Law -2023 on Presumptive Tax regime for small businesses in the state. ii. Ensure implementation and sustenance of Provision of tax waivers, holidays, concessions, etc. to identified businesses with a view to easing and encouraging the said businesses. iii. Automation of the tax collection processes for transparency by Niger State Internal Revenue Services and Ministry of Digital Economy & Communication iv. Encourage and implement the use of multiple electronic collection platforms. For example, POS, online via quickteller.com and QR code	i. To ensure fully Impelmentation of the provisions of the Amended Revenue Law in the State. ii. Capacity building for 50nos of NSIRS Staff, 100nos of LGA operators and 50nos Stakeholders - March to May, 2025 iii. Ensure that taxpayers can generate their revenue receipts from the IGR portal using either of their Tax ID, Invoice no. or transaction reference	General Public, Individuals, Investors, MSMES and corporate organizations.	Niger State Internal Revenue Service	Niger State Water & Sewage Corporation, Niger State Planning Commission, Min. of Justice, Min. for Local Government	i. Chamber of Commerce ii. Manufacturers Ass. Of Nigeria iii. National Association of Small-scale Industrialist iv. National Association Ass. Of Small & medium Ent. v. Shippers Ass. Of Nigeria-Niger Chapter vi. Real Estate Agents Association vii. Real Estate Surveyors & Valuers.	100,000,000.00	22nd January, 2025	23rd December 2025	(Completed) 1. Progress made in restructuring investment promotion mechanisms and establishing frameworks for sustainable large and small-scale investments attraction in the State. 2. GRM is operational and a minimum of 75% of grievances received are addressed	1. Critical components including organizing the Niger State Investment Summit, and human capital development programs for SMEs, achieved.	1. Frequently Organize the Niger State Investment Summit and optimise the website/database showcasing investment opportunities to potential investors. 2. Continuous Implementation of credit facility access programs for SMEs and execute human capital development initiatives to achieve the targeted increase in business opportunities and GDP growth.

6	INCREASED TRANSPARENCY OF FEES AND LEVIES FOR INTER-STATE TRADE AND INCREASED EXPORT CERTIFICATION	To improve transparency, accountability and justifications for fees and levies collected with a view to enhancing revenue generation and value for money to Investors	i. To promote and ensure compliance with the published procedures, fees and levies etc (other than taxes) on the State Official Website. ii. Continuous Sensitization of stakeholders on fees, charges and levies iii. Creation and monitoring of hot line / SMS for receiving feedbacks and reports to improve service delivery. iv. Promote and ensure increase in number of firms in the state that can obtain export certificates from NEPC	i. To establish a functional GRM in atleast 2 BEES MDAs for easy complaints. Feb. 2025 ii. To encourage and assure transparent fees, charges or levies collection process in order to improve payments on Inter-State trade - Jan. Dec. 2025 iii. Sustain and consolidate the use of Published state Export strategy and guidelines on State official website.	i. Investors ii. Private Sectors	Ministry of Commerce, Trade & Investment, One-Stop-Shop, Niger State Internal Revenue Services	Niger State Public Private Partnership Agency, Min. for Local Government	i. Chamber of Commerce ii. Manufacturers Ass. Of Nigeria iii. National Association of Small-scale Industrialist iv. National Association Ass. Of Small & medium Ent. v. Shippers Ass. Of Nigeria-Niger Chapter vi. Real Estate Agents Association vii. Real Estate Surveyors & Valuers.	70,000,000.00	20th Febr. 2025	22nd Dec. 2025	(Completed) 1. Currently ongoing, including sensitization activities on fees/charges/levies to stakeholders, provision of feedback mechanisms, and efforts to increase export certificate acquisition from NEPC.	1. While fee transparency has been achieved through website publication, sensitization to critical stakeholders requires intensified efforts to ensure widespread awareness and compliance. 2. The goal of increasing the number of firms obtaining export certificates from NEPC was achieved.	1. Continuous engagement sessions with traders, SMEs, and other critical stakeholders on fees, charges, and levies to improve understanding and compliance rates. 2. Actively support eligible exporters in the state to obtain NEPC export certificates through guidance, documentation assistance, and process facilitation. 3. Fully operationalize the hotline/SMS grievance redress mechanism for traders including SMEs to receive and address feedback and reports on fee-related issues.
7	ESTABLISHMENT OR DESIGNATION OF SPECIAL COURTS FOR HANDLING COMMERCIAL AND BUSINESS DISPUTES IN NIGER STATE	Improved Dispute Resolutions and access to justice by small, and medium enterprises (SMEs) by ensuring speedy dispensation of justice	i. Ensuring Operational Judicial Committees and Small Claim Courts as constituted by the Chief Judge of the State. ii. Implementation of Practice Directions as approved by the Chief Judge of the State on the operation of the small claim Courts. iii. Capacity Building for Judges of the small Claim Courts. iv. Sensitization workshops for organized private sector on the operational guideline of the small claim courts.	Reduced number of days for handling commercial disputes from 60days and above to 30days ii. Trainings / Capacity building for 70 court magistrates/stakeholders - Feb. 2025 iii. Provision of 10nos Desktops and accessories for documentation by the Courts - March, 2025	i. Investors ii. Private Sectors	Niger State Judiciary	Niger State Commodity & Export Promotion Agency, NSIRS, NSIPA, PPPA	i. Chamber of Commerce ii. Manufacturers Ass. Of Nigeria iii. National Association of Small-scale Industrialist iv. National Association Ass. Of Small & medium Ent. v. Shippers Ass. Of Nigeria-Niger Chapter vi. Real Estate Agents Association vii. Real Estate Surveyors & Valuers.	100,000,000.00	23rd January, 2025	22nd Dec. 2025	(Completed) 1. The Court disposed minimum of 75% cases and executed within 30days. 2. Critical components including capacity building for judges of small claims courts and sensitization workshops for organized private sector on operational guidelines have commenced as planned.	1. The goal of reducing processing days for commercial disputes and training 100 court magistrates/stakeholders is being realised as a result of ongoing capacity building programs.	1. Maintain the ongoing training programs for magistrates and officials of the small claims courts to enhance their capacity for handling commercial disputes effectively. 2. Continuous Organizing public awareness and sensitization programs to private sector on the operational guidelines and benefits of the small claims courts system.
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OFFICIAL APPROVAL

STATE EXECUTIVE COUNCIL (SEC) APPROVAL

MR. GOVERNOR – NIGER STATE

28/07/2026