



## **NIGER STATE ACTION FOR BUSINESS ENABLING REFORM (SABER)**

### **BUSINESS ENABLING REFORM ACTION PLAN (BERAP) PROGRESS REPORT, JAN. - DEC. 2024**

#### **NIGER STATE EXECUTIVE COUNCIL APPROVAL**

**Date:**

**Sanusi Aliyu**  
**State Focal Person**  
sanusialiyu997@gmail.com

**Amina Sanusi**  
**Reform Champion**  
amina.sanusi@outlook.com

[www.nogp.nigerstate.gov.ng](http://www.nogp.nigerstate.gov.ng)

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# NIGER STATE ACTION ON BUSINESS ENABLING REFORMS (SABER)

## PROGRESS REPORT, JAN. - DEC. 2024

Progress Update

S/N	Business Enabling Reform Areas	Reform Objectives	Action Steps	Description and Key Targets	Beneficiaries	Responsible MDA	Contributing MDAs	List of Private Sector contributors	Estimated costs	Planned Start Date	Planned End Date	Status	Description of Status	Next Steps
1	IMPROVED INSTITUTIONAL AND PROCEDURAL FRAMEWORK FOR LAND MANAGEMENT AND ADMINISTRATION	i. Establish a streamlined, efficient, and transparent land management and administration system. ii. Enhance the ease of doing business in the state. iii. Foster environmental sustainability and compliance with regulations	1. Study Tour on Peer Learning: Measure: Document insights and best practices from at least three peer locations. 2. Integrated Network Registration Processes: Measure: Achieve a 20% reduction in registration time through integrated processes. 3. Stakeholder Consultations: Measure: Increase public awareness by 30% through mass sensitization. 4. Land Reform Committee: Measure: Implement 70% of the committee's recommendations. 5. NIGIS Agency Infrastructure Procurement: Measure: Achieve a 50% improvement in the efficiency of land information systems	1. Target: Visit and learn from digital land administration models in three different regions. 2. Target: Connect registration systems of at least five key operational MDAs. 3. Target: Conduct town hall meetings in at least 18 local government areas. 4. Target: Constitute a Land Reform Committee and review legal procedures within six months. 5. Target: Procure and implement modern hardware and software for NIGIS Agency.	General Public, Individuals, Investors, and corporate organizations.	Ministry of Land and Survey, NIGIS, MITC, NSIPA	Ministry of Land & Survey, NSIRS, Urban Development Board, PPP, Water Board, Sineage and Advertisement Agency	i. Chamber of Commerce ii. Manufacturers Ass. Of Nigeria iii. National Association of Small-scale Industrialist iv. National Association Ass. Of Small & medium Ent. v. Shippers Ass. Of Nigeria-Niger Chapter vi. Real Estate Agents Association vii. Real Estate Surveyors & Valuers.	15,000,000.00	15th January, 2024	30th August, 2024	(On-going) Successfully achieved 93.10% indexing and archiving of land registry records (2012-2024), establishing a comprehensive digital database for land management.	1. The remaining 6.90% of records need completion, and digital archiving workflows require optimization for faster processing. 2. Limited public awareness about new digitalized processes and incomplete integration of registration systems across five key operational MDAs.	1. Deploy additional resources to finish indexing the remaining 6.90% of land registry records and optimize digital workflows for improved efficiency. 2. Finalize integration of registration systems across key MDAs and complete staff capacity building programs for effective service delivery. 3. Launch comprehensive awareness campaigns across all 18 LGAs to inform citizens about digitalized land administration processes and benefits. 4. Complete procurement and implementation of modern hardware/software for NIGIS Agency to achieve targeted 50% efficiency improvement.
2	UTILIZATION OF THE PUBLIC PRIVATE PARTNERSHIP FRAMEWORK PORTAL	To Streamline and enhance operation of a coordinated Private Sector Consultation & Engagement platform in the state.	i. Identify and document adequate profiles of active private sector players in the state ii. Increase private sector participation in the process of policy and institutional reforms iii. - Private Sector Consultation & Engagement on Business Enabling Reforms iv. Hold quarterly dialogues with representatives from at least 1000 private sector participants per annum. v. Increase private sector participation by 25% in policy and institutional reforms. vi. Train 500 individuals from the private sector	i. Adopt Public Private Dialogue Strategy ii. Engage MDAs involved in achieving reform KPIs in the implementation of State Action for Business Enabling Reforms (SABER) iii. Conduct quarterly private sector engagement targeting approximately 1000 participant per annum iv. Training / Capacity building	Industries, F9 BDS providers, Manufacturers, Investors, MSMEs & Government	Min. of Investment, Commerce & Industry, Niger State Investment Promotion Agency	Min. of Finance, Open Government Partnership/SABER Secretariat, NIGIS, Urban Development Board, Export Commodity Promotion Agency, Niger State PPPA, Niger State SIGNAGE & Niger State Water and Sewage Cooperation	i. Chamber of Commerce ii. Manufacturers Ass. Of Nigeria iii. National Association of Small-scale Industrialist iv. National Association Ass. Of Small & medium Ent. v. Shippers Ass. Of Nigeria-Niger Chapter vi. Real Estate Agents Association vii. Real Estate Surveyors & Valuers.	10,000,000.00	Feb. 2024	Nov. 2024	(Ongoing) 1. Successfully completed four PPP projects - two in agriculture and two in manufacturing sectors, demonstrating functional PPP implementation capacity and framework utilization. 2. PPP Framework has been developed and published, providing the foundational structure for enhanced private sector consultation and engagement platform operations.	1. Two additional PPP projects in health and housing sectors remain in the pipeline and require completion to meet the sectoral coverage targets. 2. Sustained stakeholder engagement and the private sector participation in policy reforms needs to be intensified.	1. Prioritize completion of the two PPP projects in health and housing sectors currently in the pipeline to demonstrate sectoral implementation. 2. Intensify local and foreign investor engagement efforts for already identified PPP projects through targeted marketing and investment promotion activities. 3. Strengthen quarterly consultation mechanisms to consistently engage targeted participants and realize the targeted 25% increase in private sector participation in policy reforms. 4. Execute training program for the public and private sector actors to enhance their participation effectiveness in policy and institutional reforms.
3	DIGITALIZATION OF LAND ADMINISTRATION PROCESSES TO ACHIEVING LAND TRANSFER OF TITLE	To improve on the general land administration and information system for developing an effective automated land record database. To improve land revenue generation through automation. ii. Reduce timelines for processing of all land title documents especially C of O from 2 months to 7 working days	i. Ministry of Land & Survey to ensure full deployment and implementation of the Action Plan. ii. Organize Town Hall Meetings and Public Enlightenment on the New and Improved Land Administration System. iii. Capacity Building of Staff Training of Ministry of Lands, NIGIS, NSIRS and NSUDB for effective service delivery including Marketing, Communication, Management and GIS software trainings/skill. iv. Procurement of additional ICT facilities, GIS Software, Land Administration software deployment etc vi. Digitalize the process of applying and approving and signing C of O for issuance to interested Party/candidate.	I. To fully implement automation/digital process of Land transaction from acquisition to title of deed/C of O production which is achievable within 7 working hours. II. To ensure staff capacity is well enhanced through trainings on new Automated/Digital process. III. Ensure building permits process is well streamline and digitized iv. Trainings / Capacity building	Industries, F9 BDS providers, Manufacturers, Investors, MSMEs & Government	Min. of Investment, Commerce & Industry, Niger State Investment Promotion Agency	Open Government Partnership/SABER Secretariat	i. Chamber of Commerce ii. Manufacturers Ass. Of Nigeria iii. National Association of Small-scale Industrialist iv. National Association Ass. Of Small & medium Ent. v. Shippers Ass. Of Nigeria-Niger Chapter vi. Real Estate Agents Association vii. Real Estate Surveyors & Valuers.	10,000,000.00	22nd January, 2024	30th August, 2024	(On-going) 1. Items II and VI (Town Hall Meetings/Public Enlightenment and Digitalization of C of O application/approval processes) are currently ongoing, showing active progress in public engagement and digital process development. 2. Key components including full deployment of the Action Plan by Ministry of Land & Survey, staff capacity building programs, and procurement of additional ICT facilities/GIS software have not commenced as planned.	1. The ambitious goal of reducing C of O processing time from 2 months to 7 working days through full automation remains unachieved due to incomplete digitalization infrastructure and insufficient staff training on new automated processes. 2. Procurement and deployment of critical ICT facilities, GIS software, and land administration software systems are behind schedule, limiting the effectiveness of ongoing digitalization efforts.	1. Complete procurement and deployment of ICT facilities, GIS software, and land administration software to enable full digital process implementation before year-end. 2. Conduct comprehensive capacity building for Ministry of Lands, NIGIS, NSIRS, and NSUDB staff on automated/digital processes, GIS software, and new land administration systems. 3. Fully implement the digital workflow for land transactions from acquisition to C of O issuance to achieve the target of 7 working days processing time. 4. Deploy procured digital tools to streamline land administration processes and ensure seamless integration between different operational units for enhanced service delivery.

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4	IMPROVED REGULATORY FRAMEWORK FOR PRIVATE INVESTMENT IN FIBER OPTIC INFRASTRUCTURE DIGITALLY	Improve business in fiber optic infrastructure in the State	<p>i. Enact or amend State legislation for fiber optics Infrastructure.</p> <p>ii. Constitution of State Technical Team to be drawn from relevant Stakeholders (Public &amp; private) to oversee process implementation</p> <p>iii. Attract investment into fibre optics by revising the process for obtaining the Right of Way (RoW).</p> <p>iv. Improve broad connectivity in the State through construction of new roads and rehabilitation of dilapidated road infrastructure to enable fibre optic deployment.</p> <p>v. Reduce documentation requirements by 30%, fees by 20%, and offer tax waivers for fiber optic projects.</p> <p>vi. Decrease RoW processing time by 40%.</p>	<p>i. To provide friendly environment to attract new businesses/investments in fibre optic infrastructure development in the State.</p> <p>ii. To simplify the processes of obtaining the Right of Way (RoW) in Fiber Optic Deployment</p> <p>iii. Capacity building / trainings of 200 Stakeholders in fibre optic technology and infrastructure development</p> <p>iv. Implement policies to create a business-friendly environment</p>	Manufacturers	Niger State Investment Promotion Agency	Niger State Geographic Information System Agency	<p>i. Chamber of Commerce</p> <p>ii. Manufacturers Ass. Of Nigeria</p> <p>iii. National Association of Small-scale Industrialist</p> <p>iv. National Association Ass. Of Small &amp; medium Ent.</p> <p>v. Shippers Ass. Of Nigeria-Niger State Chapter</p> <p>vi. Real Estate Agents Association</p> <p>vii. Real Estate Surveyors &amp; Valuers.</p>	8,000,000.00	22nd January, 2024	22nd Nov 2024	<p>(On-going)</p> <p>1. Item I (Enactment/amendment of State legislation for fiber optics infrastructure) has been successfully completed, providing the foundational legal framework for fiber optic investment and deployment.</p> <p>2. Items II, III, and IV are currently ongoing, including efforts to attract fiber optic investment through revised Right of Way (RoW) processes and improvement of broadband connectivity infrastructure.</p>	<p>1. The State Technical Team comprising public and private stakeholders has not been constituted to oversee process implementation, creating a coordination gap in reform execution.</p> <p>2. Despite legislative framework completion, actual fiber optic deployment by investors remains below expectations, with the need to achieve a minimum of 50km deployment by September 2025 requiring intensified efforts.</p>	<p>1. Immediately constitute the State Technical Team with relevant public and private stakeholders to oversee fiber optics implementation and enforcement of regulations.</p> <p>2. Implement aggressive marketing strategies to attract investors for fiber optic deployment, targeting achievement of minimum 50km deployment by September 2025.</p> <p>3. Complete the revision of Right of Way processes to achieve the targeted 40% reduction in processing time.</p> <p>4. Operationalize the fees reduction and tax waivers for fiber optic projects to create a more attractive investment environment for private sector participation.</p>
5	INCREASE PRIVATE SECTOR PARTICIPATION IN THE PROCESS OF POLICY AND INSTITUTIONAL REFORMS ON BEE	Attract suitable and sustainable Large and Small scale investments in Niger State	<p>i. Restructure Niger State Investment Company into a development Corporation with legislative backing</p> <p>ii. Develop Niger State PPP framework and establish Agency to be saddled with responsibility of promoting the partnership and investment.</p> <p>iii. To organize Niger State Investment Submit to attract potential investors.</p> <p>iv. Engage in Human Capital Development especially for SMEs.</p> <p>v. To create workable business website / data base and to offload existing areas for potential investments to attract investors.</p> <p>vi. Implementation of OGP as a transparent system in Public Procurement for Investors.</p> <p>vii. Provision/Allocation of Industrial Layout to Investors, with critical Infrastructure like road, electricity etc.</p> <p>viii. Government to provide necessary support SMEs to access credit facilities</p>	<p>i. To increase businesses/investments Opportunity by 30% in the State to enhance GDP growth</p> <p>ii. Increase the number of SMEs access to Credit facilities in the State</p> <p>iii. Trainings / Capacity building</p>	Manufacturers	Ministry of Finance, Ministry of Commerce & Trade and Investment, Ministry of Agriculture, Ministry of Women Affairs, Ministry of Youth, Niger State Investment Promotion Agency	Niger State Urban Development Board	<p>i. Chamber of Commerce</p> <p>ii. Manufacturers Ass. Of Nigeria</p> <p>iii. National Association of Small-scale Industrialist</p> <p>iv. National Association Ass. Of Small &amp; medium Ent.</p> <p>v. Shippers Ass. Of Nigeria-Niger Chapter</p> <p>vi. Real Estate Agents Association</p> <p>vii. Real Estate Surveyors &amp; Valuers.</p>	10,000,000.00	23rd January, 2024	25th Nov 2024	<p>(On-going)</p> <p>1. PPP Framework has been successfully developed and published, establishing the foundational structure for enhanced private sector participation in policy and institutional reforms.</p> <p>2. Significant progress made in restructuring investment promotion mechanisms and establishing frameworks for sustainable large and small-scale investments attraction in the State.</p>	<p>1. Critical components including organizing the Niger State Investment Summit, and human capital development programs for SMEs, remain incomplete.</p> <p>2. Allocation of industrial layouts with critical infrastructure (roads, electricity) to investors and implementation of credit facility support systems for SMEs require acceleration to meet the target increase in business opportunities.</p>	<p>1. Complete the full metamorphosis of Niger State Investment Promotion Agency into the coordinating PPP entity to effectively perform its mandate of facilitating PPP projects.</p> <p>2. Prioritize allocation of industrial layouts earmarked for critical sector investments, ensuring provision of essential infrastructure including roads and electricity for investor attraction.</p> <p>3. Organize the planned Niger State Investment Summit and optimise the website/database showcasing investment opportunities to potential investors.</p> <p>4. Implement credit facility access programs for SMEs and execute human capital development initiatives to achieve the targeted increase in business opportunities and GDP growth.</p>
6	UPGRADE SPECIAL COURTS FOR HANDLING COMMERCIAL AND BUSINESS DISPUTES IN NIGER STATE	Improve judicial process, ensuring access to justice by small, and medium enterprises (SMEs) and speedy dispensation of justice, making it easier to resolve simple debt recovery, disputes involving small claims of five million naira. (N10m) and below.	<p>i. Judicial Committee to be constituted by the Chief Judge of the State for the establishment of business-related Special Courts in the State.</p> <p>ii. Formulation of Practice Directions by the Chief Judge of the State on the operation of the small claim Courts.</p> <p>iii. Capacity Building for Judges of the small Claim Courts.</p> <p>iv. Sensitization workshops for organized private sector on the operational guideline of the small claim courts</p>	<p>Reduced number of days for handling commercial disputes</p> <p>ii. Additional Trainings / Capacity building for 100 court magistrates/stakeholders</p>	Investors	Niger State Judiciary	Niger State Commodity & Export Promotion Agency	<p>i. Chamber of Commerce</p> <p>ii. Manufacturers Ass. Of Nigeria</p> <p>iii. National Association of Small-scale Industrialist</p> <p>iv. National Association Ass. Of Small &amp; medium Ent.</p> <p>v. Shippers Ass. Of Nigeria-Niger Chapter</p> <p>vi. Real Estate Agents Association</p> <p>vii. Real Estate Surveyors &amp; Valuers.</p>	7,000,000.00	22nd January, 2024	22nd Nov. 2024	<p>(On-going)</p> <p>1. Items I and II have been successfully addressed - the Judicial Committee has been constituted by the Chief Judge and Practice Directions for small claims courts operations have been formulated.</p> <p>2. Critical components including capacity building for judges of small claims courts and sensitization workshops for organized private sector on operational guidelines have commenced as planned.</p>	<p>1. The goal of reducing processing days for commercial disputes and training 100 court magistrates/stakeholders is being realised as a result of ongoing capacity building programs.</p>	<p>1. Complete the ongoing training programs for magistrates and officials of the small claims courts to enhance their capacity for handling commercial disputes effectively.</p> <p>2. Organize public awareness and sensitization programs targeting organized private sector on the operational guidelines and benefits of the small claims courts system.</p> <p>3. Establish mechanisms to track the reduction in processing days for commercial disputes and measure the effectiveness of the upgraded court system in serving SMEs and investors.</p>



7	IMPLEMENTATION OF THE HARMONIZED STATE AND LOCAL GOVERNMENT TAX LAW AND EASE OF STATE-TAXES.	Harmonize all the state taxes, fees, and levies through Automation of payments processs	<p>i. Presumptive Tax Schedule with their rates in the amended</p> <p>ii. To amend the existing revenue laws to adopt presumptive tax regime for small businesses</p> <p>iii.Subsume all business-related local government charges/fees /taxes into a consolidated demand notice for efficiency of payment and collections.</p> <p>iv.Provision of tax waivers, holidays, concessions, etc to identified businesses with a view to easing and growing the said businesses.</p> <p>v.Automation of the tax collection processes for transparency</p> <p>vi. Introduce multiple electronic collection platforms. For example, POS, online via quickteller.com and QR code</p> <p>vii.Ensure that taxpayers can generate their revenue receipt containing enough verifiable security features themselves from the IGR portal using either of their Tax ID, Invoice no. or transaction reference</p>	<p>i. Amended Revenue Law approved by the House of Assembly, Gazetted and uploaded on the state's website.</p> <p>ii. IGR collection process fully automated</p>	- MSMEs	Niger State Internal Revenue Service	Niger State Water & Sewage Corporation, Min. of Justice, Min. for Local Government	<p>i. Chamber of Commerce</p> <p>ii. Manufacturers Ass. Of Nigeria</p> <p>iii. National Association of Small-scale Industrialist</p> <p>iv. National Association Ass. Of Small &amp; medium Ent.</p> <p>v. Shippers Ass. Of Nigeria-Niger Chapter</p> <p>vi. Real Estate Agents Association</p> <p>vii. Real Estate Surveyors &amp; Valuers.</p>	10,000,000.00	22nd January, 2024	23rd December 2024	<p>(On-going)</p> <p>1. Items I, II, III, and V are already operational - presumptive tax schedule implementation, revenue law amendments, business charges consolidation, and tax collection process automation have been successfully implemented.</p> <p>2. Items IV, VI, and VII are currently ongoing, including tax waivers/concessions provision, intorudction of electronic collection platforms, and taxpayer self-service receipt generation features.</p>	<p>1. While tax collection automation is operational, the integration of e-receipt generation features into the tax payment portal requires completion to enable taxpayers to generate receipts independently.</p> <p>2. Amended Revenue Law has been approved by the House of Assembly, gazetted, and uploaded on the state's website, providing the legal foundation for harmonized tax administration.</p>	<p>1. Complete integration of e-receipt generation features into the tax payment portal to enable taxpayers to generate their receipts using Tax ID, Invoice number, or transaction reference without interference.</p> <p>2. Finalize implementation of multiple electronic collection platforms including POS, online via quickteller.com, and QR code systems for enhanced payment convenience.</p> <p>3. Complete operationalization of tax waivers, holidays, and concessions for identified businesses to ease business operations and stimulate economic growth.</p> <p>4. Ensure full automation of IGR collection processes with enhanced transparency features and robust security measures for verifiable revenue receipts.</p>
8	INCREASED TRANSPARENCY OF FEES AND LEVIES FOR INTER-STATE TRADE AND INCREASED EXPORT CERTIFICATION	To improve transparency, accountability and justifications for fees and Levies collected with a view to enhancing revenue generation and value for money to Investors	<p>i.To compile and publish fees and levies etc (other than taxes) on the State Official Website.</p> <p>ii. Sensitization on fees, charges and levies to critical stakeholders.</p> <p>iii. Provision of hot line / SMS for receiving feedbacks and reports.</p> <p>Iv. increase number of firms in the state that obtained export certificates from NEPC</p>	<p>i. To have a transparent fees, charges or levies in order to improve payments on Inter-State trade.</p> <p>ii. To establish GRM for traders including SMEs and Hotline for reporting and redress.</p> <p>iii. Publishing on official website state Export strategy and guidelines. iv. Trainings / Capacity building</p>	Government/Public	Ministry of Commerce, Trade & Investment, One-Stop-Shop, Niger State Internal Revenue Services	Niger State Public Private Partnership Agency, Min. for Local Government	<p>i. Chamber of Commerce</p> <p>ii. Manufacturers Ass. Of Nigeria</p> <p>iii. National Association of Small-scale Industrialist</p> <p>iv. National Association Ass. Of Small &amp; medium Ent.</p> <p>v. Shippers Ass. Of Nigeria-Niger Chapter</p> <p>vi. Real Estate Agents Association</p> <p>vii. Real Estate Surveyors &amp; Valuers.</p>	7,000,000.00	22nd January, 2024	20th December, 2024	<p>(On-going)</p> <p>1. Item I has been successfully implemented with fees and levies (other than taxes) compiled, and published, establishing foundational transparency in fee structure.</p> <p>2. Items II-IV are currently ongoing, including sensitization activities on fees/charges/levies to stakeholders, provision of feedback mechanisms, and efforts to increase export certificate acquisition from NEPC.</p>	<p>1. While fee transparency has been achieved through website publication, sensitization to critical stakeholders requires intensified efforts to ensure widespread awareness and compliance.</p> <p>2. The goal of increasing the number of firms obtaining export certificates from NEPC needs acceleration to enhance export competitiveness.</p>	<p>1. Conduct engagement sessions with traders, SMEs, and other critical stakeholders on fees, charges, and levies to improve understanding and compliance rates.</p> <p>2. Actively support eligible exporters in the state to obtain NEPC export certificates through guidance, documentation assistance, and process facilitation.</p> <p>3. Fully operationalize the hotline/SMS grievance redress mechanism for traders including SMEs to receive and address feedback and reports on fee-related issues.</p>
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OFFICIAL APPROVAL

STATE EXECUTIVE COUNCIL (SEC) APPROVAL



MR. GOVERNOR – NIGER STATE

