

NIGER STATE INVESTMENT PROMOTION AGENCY

Boosting Niger State's Economy Through Investment Facilitation

2025 ANNUAL REPORT

Investment Promotion, Facilitation and Investor Aftercare



Stakeholders engagement / official ceremony (NSIPA and partners)

No. 1 NSDC House, Bosso Road, Minna, Niger State

Table of Contents

Glossary.....	3
2025 at a Glance.....	4
Executive Summary.....	5
Highlight of Key Achievements.....	5
01. Overview	7
02. Investment Attraction and Facilitation.....	8
2.1 Key Investments Recorded	8
2.2 Sector Highlights.....	9
2.3 International Engagements and Partnerships	9
03. Investor Aftercare: Official Investment Tour Visits	10
3.1 Companies Scheduled for Visits	10
3.2 Investor Responses	11
3.3 Expanded Aftercare Programme (Full Year)	12
04. Investment Facilitation: Special Agro Processing Zone (SAPZ) .	13
4.1 JM Goma International Limited	13
4.2 Bin Khalifa Spices Nigeria Limited.....	14
05. Investor Intervention: JAAF Foods Limited	15
5.1 Statement of Concern	15
5.2 Risks Identified	15
5.3 Interventions Requested by the Company	15
5.4 NSIPA's Action	16
06. Key Issues Raised by Investors	17
07. Chronology of 2025 Activities.....	18
08. Status of Pending Matters.....	20
Conclusion	20
Source Documents	20

Glossary

Abbreviation	Full Form
NSIPA	Niger State Investment Promotion Agency
SAPZ	Special Agro Processing Zone
CAC	Corporate Affairs Commission
NNDP	New Niger Development Project
ES/CEO	Executive Secretary / Chief Executive Officer
MD/CEO	Managing Director / Chief Executive Officer
LG	Local Government
GPS	Global Positioning System
SABER	State Action on Business Enabling Reforms
PEBEC	Presidential Enabling Business Environment Council
FRILIA	Framework for Responsible and Inclusive Land-Intensive Agricultural Investments
MSMEs	Micro, Small and Medium Enterprises
GIZ	Deutsche Gesellschaft für Internationale Zusammenarbeit
NIPC	Nigerian Investment Promotion Commission

2025 at a Glance

Key activities of the Agency recorded across the full year 2025, drawing on official correspondence and the Agency's Progress Report.

66+

Companies reached through Investment Tour / Aftercare visits (Minna, Suleja, Bida zones)

2

SAPZ land allocation requests processed and forwarded

1

Urgent investor intervention escalated (JAAF Foods)

2

MSME Sensitisation Workshops (Suleja & Bida, ~300 participants)

1

Outbound Investment Mission to Russia (EFKO, banks, St Petersburg)

6

Key investments recorded across renewable energy, gas, agro-processing and shea

Headline activities

- Six key investments recorded: 10MW solar (Sun Power International), US\$200m LNG + industrial hub, ₦500m shea investment, ₦1.094 trillion Chinese agricultural partnership for SAPZ, Delifrost dairy processing, and Kiara Rice Mills (US\$14.12m net worth).
- Official Investment Tour Visits expanded across Minna, Suleja and Bida zones throughout the year, building on the initial seven companies notified in February–April 2025.
- Two applications for land in the Niger State Special Agro Processing Zone (SAPZ) forwarded: JM Goma International Limited (soyabean extraction) and Bin Khalifa Spices Nigeria Limited (sesame seed processing).
- Urgent intervention for JAAF Foods Limited (drainage erosion and illegal mining) escalated to the Chairman, New Niger Initiatives.
- Outbound investment mission to Russia (April 2025) engaging EFKO Limited, Omega Group, Agro Park, Sber Bank and Gazprom Bank, plus bilateral discussions with the Government of St Petersburg.
- Commissioning of Salid Agriculture Limited (Mokwa) — shea butter processing capacity of approximately 100 tons per day — accompanied by a ₦2 billion offtake agreement signed by Niger Foods.
- MSME sensitisation workshops in Suleja (November) and Bida (December) under the theme “Strengthening MSME performance through improved ease of doing business in Niger State,” each attracting about 150 participants.
- Continued SABER, FRILIA and PEBEC engagement, including PEBEC nationwide town-hall hosted in Niger State (July 2025).

Executive Summary

The Niger State Investment Promotion Agency (NSIPA) is the statutory government agency responsible for coordinating investment activities in Niger State. This covers investment promotion, encouraging sustainable investor relations, advocating for favourable investment policies, driving investment facilitation and providing aftercare services to existing investors.

This report sets out the Agency's activities in 2025, as recorded in its official correspondence and Progress Report. The administration of His Excellency, Farmer Mohammed Umaru Bago, Executive Governor of Niger State, has committed to creating a business-friendly atmosphere that encourages innovation, competitiveness and sustainable development, and the Agency's work during the year reflects that commitment.

Four areas of work stand out:

- **Investment attraction.** Six key investments were recorded across renewable energy (10MW solar by Sun Power International), gas (US\$200m LNG and industrial hub), shea (₦500m for women and climate resilience), a ₦1.094 trillion Chinese agricultural partnership for SAPZ development, dairy processing by Delifrost Caterers Nigeria Limited, and Kiara Rice Mills Limited's US\$14.12 million current investment net worth.
- **Investor aftercare.** NSIPA ran a sustained programme of Official Investment Tour Visits beginning with Vutex Nigeria Limited in February 2025 and continuing across Minna, Suleja and Bida zones through the year, reaching more than sixty companies.
- **Investment facilitation in the SAPZ.** The Agency received and forwarded two requests for land allocation within the Niger State Special Agro Processing Zone targeting agro-processing for export.
- **Investor protection and intervention.** Following a formal complaint from JAAF Foods Limited, NSIPA escalated the threat posed by drainage erosion and illegal mining, and called for swift inter-agency action.

Highlight of Key Achievements

01. Six Key Investments Recorded

Sun Power International 10MW solar project; US\$200m LNG investment and industrial hub; ₦500m shea investment for women and climate resilience; ₦1.094 trillion Chinese agricultural partnership for SAPZ; Delifrost dairy processing investment; and Kiara Rice Mills Limited (US\$14.12m net worth).

02. Launch and Expansion of Official Investment Tour Visits

Seven companies formally notified in February–April 2025; programme scaled across zones throughout the year with technical reports and an investors database/tracking system.

03. Facilitation of SAPZ Land Requests

Requests from JM Goma International Limited and Bin Khalifa Spices Nigeria Limited forwarded to the Honourable Commissioner on 7 May 2025.

04. Escalation of an Urgent Investor Concern

JAAF Foods Limited case escalated to the Chairman, New Niger Initiatives, on 7 May 2025 and received by NNDP the same day.

05. Outbound Investment Mission to Russia (April 2025)

Strategic meetings with EFKO Limited, Omega Group, Agro Park, Sber Bank and Gazprom Bank, plus bilateral discussions with the Government of St Petersburg.

06. Commissioning of Salid Agriculture Limited (August 2025)

Shea-butter processing facility at Kudu, Mokwa (capacity ~100 tons per day) commissioned; Niger Foods signed a ₦2 billion offtake agreement.

07. MSME Sensitisation Workshops

Two large-scale workshops in Suleja and Bida (November–December 2025), each attracting about 150 participants.

08. Continued SABER / FRILIA / PEBEC Delivery

NSIPA met DLI requirements, hosted the PEBEC nationwide town-hall, and advanced FRILIA implementation.

01. Overview

The Niger State Investment Promotion Agency (NSIPA) is a statutory government agency based at No. 1 NSDC House, Bosso Road, Minna. The Agency is led by its Executive Secretary/CEO, Amina Sanusi, and works under the motto “Boosting Niger State’s Economy Through Investment Facilitation.”

The Mandate

NSIPA is responsible for coordinating investment activities in Niger State. This includes investment promotion, encouraging sustainable investor relations, advocating for favourable investment policies, driving investment facilitation and providing aftercare services to existing investors.

1.1 Core Functions

Function	What it involves (2025 examples)
Investment Promotion	Engaging existing investors on the government’s strategic policies and on how their companies can key into the policy direction of an enabling business environment; organising MSME sensitisation and international investor interfaces.
Investor Relations	Building sustainable relationships with investors through direct engagement with their management teams and sustained aftercare tours.
Policy Advocacy	Gathering investor concerns, such as multiple taxation and the cost of electricity, to inform favourable investment policies and SABER/SEBEC reforms.
Investment Facilitation	Processing investor applications, such as requests for land in the SAPZ, coordinating with relevant ministries, and supporting outbound and inbound missions.
Aftercare Services	Continuous engagement with existing investors, intervention when their operations are threatened, and monitoring of incentive utilisation.

1.2 Key Stakeholders Engaged in 2025

- Office of the Executive Governor of Niger State
- Ministry of Industry, Commerce, Investment & Private Sector Development
- Chairman, Special Agro Processing Zone (SAPZ)
- New Niger Initiatives / New Niger Development Project (NNDP)
- Ministry of Environment and Ministry of Mineral Resources (copied on the JAAF Foods matter)
- Niger Foods / NAMDA
- Presidential Enabling Business Environment Council (PEBEC) and Nigeria Governors’ Forum (NGF)
- Nigerian Investment Promotion Commission (NIPC), GIZ-SEDIN, and German/EU consular partners
- Qatar Charity Foundation; Russian counterparts (EFKO, Sber Bank, Gazprom Bank, St Petersburg Government)
- Private sector investors across agro-processing, manufacturing, energy and gas

02. Investment Attraction and Facilitation

Six key investments were recorded across renewable energy, gas, agro-processing and livelihoods. These form the core of the Agency's investment attraction results for 2025.

2.1 Key Investments Recorded

Investor / Project	Sector	Value / Scale	Status
Sun Power International Ltd – 10MW solar power project	Renewable Energy	10MW solar	Plans announced / investment attracted
LNG investment and industrial hub project	Gas / Industry	US\$200 million	Secured; hub unveiled
Shea investment for women, climate resilience and livelihoods	Agriculture / Livelihoods	₦500 million	Investment attracted
Chinese Agricultural Investment Partnership (SAPZ)	Agriculture / Agro-industrial zone	₦1.094 trillion	Partnership secured to accelerate SAPZ development
Delifrost Caterers Nigeria Limited – dairy processing	Agro-processing (dairy)	Investment secured	Strengthens agro-industrial base
Kiara Rice Mills Limited	Agro-processing (rice)	US\$14.12 million (current investment net worth)	Operating investor; highlights agro-industrial development

Table 1: Six key investments recorded in 2025

1. Niger State attracts renewable energy investment as Sun Power International Ltd plans 10MW solar power project

Sun Power International Ltd is advancing a 10MW solar power project, positioning Niger State to expand renewable energy capacity and support industrial and productive uses of electricity.

2. Niger secures \$200m LNG investment, unveils ambitious industrial hub project

A US\$200 million LNG investment was secured alongside the unveiling of an ambitious industrial hub project, strengthening the State's gas-to-industry pathway and creating a platform for manufacturing tenants.

3. Niger attracts ₦500m shea investment to boost women, climate resilience, livelihoods

A ₦500 million shea investment was attracted to support women producers, climate-resilient livelihoods and the local shea value chain.

4. Niger Secures ₦1.094TR Chinese Agricultural Investment Partnership To Accelerate SAPZ Development

A ₦1.094 trillion Chinese agricultural investment partnership was secured to accelerate development of the Special Agro Processing Zone, anchoring large-scale agro-industrial transformation.

5. Niger Strengthens Agro-Industrial Base With Dairy Processing Investment By Delifrost Caterers Nigeria Limited

Delifrost Caterers Nigeria Limited's dairy processing investment strengthens the State's agro-industrial base and supports local milk value-chain development.

6. Niger Highlights Kiara Rice Mills Limited's US\$14.12M Current Investment Net Worth In Agro-Industrial Development

Kiara Rice Mills Limited, a major rice processing investor in the State, is highlighted with a current investment net worth of US\$14.12 million, underscoring continued private-sector confidence in Niger State's agro-industrial environment.

2.2 Sector Highlights

Agro-industrial processing

The ₦1.094 trillion Chinese SAPZ partnership, Kiara Rice Mills, Delifrost dairy and the ₦500m shea investment build on the State's base as a leading producer of rice, maize, yam, shea and livestock.

Energy and gas

The 10MW solar project by Sun Power International and the US\$200m LNG investment with industrial hub support power and gas demand for industry and productive uses.

Inclusion

The shea investment directly targets women producers and climate-resilient livelihoods.

Repeat confidence

Continued presence and expansion signals from existing investors such as Kiara Rice Mills and Delifrost indicate growing confidence in the State's business environment.

2.3 International Engagements and Partnerships

April 2025 – Russia: Strategic meetings with EFKO Limited, Omega Group, Agro Park, Sber Bank and Gazprom Bank. Bilateral discussions with the Government of St Petersburg on a sister-state relationship and scholarships for 100 Niger State students. Follow-up visit by EFKO to Niger State facilities.

June 2025 – St Petersburg International Economic Forum: Further engagement with the Russian Ministry of Trade, the Russian Export Centre and agricultural-input companies.

August 2025 – Qatar Charity Foundation: Discussions on MSME funding, expression of interest in a smart city, request for agricultural land, and empowerment of rural communities.

October 2025 – German and EU Investors (NIPC–GIZ platform, Lagos): NSIPA represented Niger State as a lead sub-national in domestication of ease-of-doing-business practices.



Official stakeholders engagement / ceremony involving NSIPA, State officials and partners.

03. Investor Aftercare: Official Investment Tour Visits

In 2025, NSIPA started a programme of Official Investment Tour Visits in which the Agency's management visits existing investors at their premises. According to the Agency's notification letters, the visits aim to:

- Enhance the relationship between the Agency and each organisation;
- Give investors an overview of the government's strategic policies for a more conducive business and investment environment;
- Engage investors on how their companies can key into the current policy direction of an Enabling Business Environment;
- Discuss opportunities to support companies to expand and diversify through continuous engagement and the aftercare service mechanism; and
- Hear investors' experiences, challenges and aspirations within the context of the economic landscape.

3.1 Companies Scheduled for Visits (Initial Wave)

The first formal notification wave (February–April 2025) covered the following companies:

Date of Letter	Ref. No.	Company	Location	Status
18 Feb 2025	NS/IPA/AS/02/010	Vatex Nigeria Limited	KM 4 from Zuma Rock, Abuja–Kaduna–Zaria Expressway, Dumez	Letter received 18 Feb 2025
4 Mar 2025	NS/IPA/AS/03/005	Jaaf Foods Nigeria Limited	Opp. Customs Office, Sauka Kahuta, Minna	Letter received and stamped
5 Mar 2025	NS/IPA/AS/03/012	Abbas Foods Nig. Ltd.	Km 13 Minna–Zungeru Road, Meikunkele	Confirmed: Mon 10 Mar 2025, 11:00am
5 Mar 2025	NS/IPA/AS/03/013	Shelter Clay Products Limited	Km 15 Paiko Road, Minna	Confirmed: Tue 11 Mar 2025, 10:00am
7 Apr 2025	NS/IPA/AS/04/012	FAKU Agro Allied Ltd.	Kabo Junction, Dikko, Gurara LG	Confirmed: Wed 16 Apr 2025, 12:00pm
7 Apr 2025	NS/IPA/AS/04/008	Empire Energy Ltd.	Abuja Highway, Suleja	Letter received 7 Apr 2025
7 Apr 2025	NS/IPA/AS/04/011	MOB/Better Gas Ltd.	Dikko–Minna, Maje Road, Suleja	Letter received 7 Apr 2025

Table 2: Official Investment Tour Visits notified in the first wave (February–April 2025)

3.2 Investor Responses

Abbas Foods Limited

In a letter dated 7 March 2025, the Managing Director, Abdulkadir Sani, acknowledged the Agency's letter and confirmed the company's availability for the visit and discussions on Monday, 10 March 2025 at 11:00am.

Shelter Clay Products Limited

Shelter Clay Products Limited describes itself as a leading bricks manufacturing company in Nigeria, with its factory in Minna, Niger State. It has stayed in production for over two decades despite numerous challenges. The company confirmed its acceptance and readiness for the visit on Tuesday, 11 March 2025 at 10:00am.

FAKU Agro Allied Limited

FAKU Agro Allied Limited, based in Dikko, Gurara LG, welcomed the visit as “a great gesture with a perfect timing” and fixed Wednesday, 16 April 2025 at 12:00pm. The company set out concerns on multiple taxation, lack of water, government support for finance and raw materials, and the high cost of electricity.

3.3 Expanded Aftercare Programme (Full Year)

Building on the initial notification wave, NSIPA conducted repeated Investment Tour / Aftercare Retention visits across the State's major economic zones. Detailed technical reports were prepared for each company visited, and an Investors Database / tracking system was developed and populated.

Period	Companies visited
January 2025	7 companies (Minna zone)
February 2025	6 companies (Suleja zone)
March 2025	11 companies (Minna zone) + 6 companies (Bida zone)
April 2025	13 companies (Suleja zone)
May 2025	9 companies (Minna zone)
June 2025	14 companies (Minna zone)

The programme remains quarterly and is designed both to capture challenges for policy advocacy and to profile investors into a living database for retention and expansion support.

04. Investment Facilitation: Special Agro Processing Zone (SAPZ)

During the year, NSIPA received applications from investors seeking land within the Niger State Special Agro Processing Zone. On 7 May 2025, the Executive Secretary/CEO forwarded both applications to the Honourable Commissioner, Ministry of Industry, Commerce, Investment & Private Sector Development.

	JM Goma International Limited	Bin Khalifa Spices Nigeria Limited
Application date	16 April 2025	Undated
NSIPA reference	NSIPA/AS/04/061 (7 May 2025)	NSIPA/AS/05/006 (7 May 2025)
Land requested	10 hectares	1,000 hectares (company application); 10 hectares (NSIPA forwarding letter)
Proposed project	Domestic Export Soyabean Extraction Plant	Processing facility for sesame seeds, other agro-commodities (spices, grains) and supporting infrastructure
Company base	Head office in Kontagora, Niger State; branches in Lagos and Kano	Headquartered in Kano, with a growing footprint in Minna
Target markets	Egypt (primary); clients in Brazil, Jordan, China, Beirut, Dubai, Sudan, India, Mexico and other African countries	Agro-export markets

Table 3: SAPZ land allocation requests processed in 2025

4.1 JM Goma International Limited

JM Goma International Limited is an indigenous Nigerian company registered with the Corporate Affairs Commission (CAC) and operating in Niger, Kano and Lagos States. It sources, processes and exports high-value agricultural commodities. Its target market is Egypt, described as a strategic gateway for Nigerian agricultural products.

Expected benefits include direct and indirect employment, enhanced household incomes, support for the State's agricultural transformation agenda, contribution to food security and foreign exchange earnings, and local economic development.

4.2 Bin Khalifa Spices Nigeria Limited

Bin Khalifa Spices Nigeria Limited is a subsidiary of Bin Khalifa Group, an agro-export company headquartered in Kano with a growing footprint in Minna. It plans a state-of-the-art processing facility in the SAPZ focused on sesame seed processing, other agro-commodities and supporting infrastructure. The company cited economic impact, alignment with SAPZ objectives and the proven track record of the Bin Khalifa Group.

05. Investor Intervention: JAAF Foods Limited

JAAF Foods Limited, located at No. 2 Mandel Junction, along Building Materials Market, Sauka-Kahuta, Minna, is a key contributor to Niger State's agro-industrial sector. On 7 April 2025, the company's Director (CEO), Alhaji Jaafar Abdullahi Sauwa, wrote to the Executive Secretary/CEO asking for urgent intervention on illegal mining activity and drainage erosion threatening its factory.

5.1 Statement of Concern

The drainage channel behind the factory has become a route for illegal gold miners who operate at night. Their activity has caused significant erosion, widened the drainage and destabilised the surrounding land.

5.2 Risks Identified

Risk	Description
Structural threat	Progressive erosion may compromise the integrity of the factory buildings.
Flooding hazard	Wider drainage increases the risk of flooding during the rainy season.
Security risk	Unauthorised night-time activity endangers the security of the facility.

5.3 Interventions Requested by the Company

- Cease illegal mining: deploy security personnel to halt unauthorised mining.
- Conduct a drainage assessment: engage environmental engineers to evaluate and rehabilitate the drainage.
- Implement preventive measures: install surveillance systems or barriers to deter future encroachment.

The company asked for prompt coordination with the Ministry of Environment, the Ministry of Mineral Resources and the Niger State Task Force on Illegal Mining.

5.4 NSIPA's Action

On 7 May 2025 (Ref. NSIPA/AS//04/060), the Executive Secretary/CEO wrote to the Chairman, New Niger Initiatives, to draw urgent attention to the matter. The Agency proposed an engineering assessment of the drainage and erosion impact, physical security and monitoring of the illegal mining routes, and collaborative enforcement with environmental and mining regulatory bodies. The letter was received by the New Niger Development Project (NNDP) on 7 May 2025.

Location of the affected drainage (GPS: 9.580400274657467, 6.554658058978677)

06. Key Issues Raised by Investors

Investor feedback in 2025 shows the following themes for the Agency's policy advocacy and aftercare work:

Issue	Raised by	Details
Multiple taxation	FAKU Agro Allied Ltd.	Multiple taxation and its effect on operations.
Water supply	FAKU Agro Allied Ltd.	Lack of water, which is essential to daily operations.
Access to finance and raw materials	FAKU Agro Allied Ltd.	Need for government support on finance and raw materials.
Cost of electricity	FAKU Agro Allied Ltd.	High cost of electricity.
Illegal mining and security	JAAF Foods Ltd.	Night-time illegal gold mining along the drainage behind the factory.
Erosion and flooding	JAAF Foods Ltd.	Widening drainage threatening factory structures, with heightened flood risk in the rainy season.
Access to land for expansion	JM Goma International Ltd.; Bin Khalifa Spices Nigeria Ltd.	Applications for land in the SAPZ to establish agro-processing facilities.
Operating challenges	Shelter Clay Products Ltd.	Has stayed in production for over two decades "despite numerous challenges."
Access to credit for MSMEs	MSME workshops (Suleja/Bida)	Need for simplified credit windows and awareness of existing intervention schemes.

07. Chronology of 2025 Activities

The chronology below combines the official correspondence trail (February–May) with the fuller set of activities recorded in the Agency's Progress Report for the remainder of the year.

Date / Period	Activity
January 2025	Preparation of 2025 Action Plan; Investment Tour / Aftercare visits to 7 companies in Minna zone; development of technical reports and Investors Database.
18 Feb 2025	Tour visit notification issued to Vutex Nigeria Limited (NS/IPA/AS/02/010); received the same day.
February 2025	SABER Workshop for all IPAs in Abuja; Investment Tour visits to 6 companies in Suleja zone.
4 Mar 2025	Tour visit notification issued to Jaaf Foods Nigeria Limited (NS/IPA/AS/03/005).
5 Mar 2025	Tour visit notifications issued to Abbas Foods Nig. Ltd. and Shelter Clay Products Limited.
7 Mar 2025	Abbas Foods Limited and Shelter Clay Products Limited confirm visit dates.
10–11 Mar 2025	Scheduled tour visits: Abbas Foods (Meikunkele) and Shelter Clay Products (Paiko Road, Minna).
March 2025	Investment Tour visits to 11 companies (Minna) and 6 companies (Bida); PEBEC online meeting on 2025 SABER DLIs.
7 Apr 2025	Tour visit notifications to FAKU Agro Allied, Empire Energy and MOB/Better Gas; JAAF Foods Limited submits urgent intervention request.
9 Apr 2025	FAKU Agro Allied Limited confirms visit and lists concerns.
16 Apr 2025	Scheduled tour visit: FAKU Agro Allied Limited, Dikko; JM Goma International Limited applies for 10 ha in the SAPZ.
April 2025	Investment Tour visits to 13 companies in Suleja zone; Outbound Investment Mission to Russia (EFKO, Omega Group, Agro Park, Sber Bank, Gazprom Bank; bilateral talks with Government of St Petersburg).
7 May 2025	NSIPA forwards JM Goma and Bin Khalifa SAPZ land requests to the Ministry, and escalates the JAAF Foods matter to the Chairman, New Niger Initiatives (received by NNDP).
May 2025	Investment Tour visits to 9 companies in Minna zone; visit of EFKO (EFAKO) Company to Niger State to assess agricultural investible areas.
June 2025	Attendance at 2025 St Petersburg International Economic Forum; Two-day intensive FRILIA workshop for sub-nationals; Investment Tour visits to 14 companies in Minna zone.
July 2025	PEBEC Nationwide Townhall Meeting and State Engagement hosted in Niger State; visit to REA on the DARES (Solar Hybrid Mini-Grids) programme.
August 2025	Commissioning of Salid Agriculture Limited (shea butter, ~100 t/day) at Kudu, Mokwa; Niger Foods signs ₦2 billion offtake agreement; meeting with Qatar Charity Foundation; courtesy call with Department of International Cooperation, Federal Ministry of Budget and Planning.
September 2025	ICSS Training for MSMEs; Stakeholder Engagement on the Market View Platform / Market Hub Digitization Initiative (NABAG).
October 2025	Stakeholders Engagement with German and other European Union Investors (NIPC–GIZ platform, Lagos).
November 2025	Sensitisation Workshop / Stakeholders Engagement for MSMEs & Business Owners in Suleja (~150 participants).
December 2025	Sensitisation Workshop / Stakeholders Engagement for MSMEs & Business Owners in Bida (~150 participants).

08. Status of Pending Matters

The following matters remained open or under active follow-up as of the latest correspondence and Progress Report entries:

Matter	Awaiting
JM Goma International Ltd. – 10 ha SAPZ allocation	Decision from the Ministry of Industry, Commerce, Investment & Private Sector Development
Bin Khalifa Spices Nigeria Ltd. – SAPZ allocation	Decision from the Ministry; confirmation of the hectareage (1,000 ha vs 10 ha)
JAAF Foods Ltd. – erosion and illegal mining	Inter-agency action coordinated through New Niger Initiatives / NNDP
Vatex, Empire Energy, MOB/Better Gas – tour visits	Written confirmation of visit dates (not on file for all)
FAKU Agro Allied Ltd. – concerns raised	Follow-up on multiple taxation, water, finance/raw materials and electricity costs
ASBER & WISDOM Industrial Park / CNG plant	Land allocation and community engagement processes ongoing
Qatar Charity Foundation proposals	Follow-up on MSME funding, smart-city and agricultural land requests
Russian partnership pipeline (EFKO and banks)	MOU finalisation and next-visit arrangements

Conclusion

In 2025, NSIPA recorded six key investments spanning renewable energy, gas, shea, a major Chinese agricultural partnership for the SAPZ, dairy processing and continued agro-industrial presence by Kiara Rice Mills. The Agency stayed close to existing investors through expanded aftercare tours, facilitated SAPZ land applications, escalated urgent operational threats, supported the commissioning of Salid Agriculture Limited, opened international channels (Russia, Qatar Charity, German/EU partners), and delivered large-scale MSME sensitisation. These activities support the State's drive for industrialisation, agricultural value chain development and economic diversification, in line with the Agency's motto: Boosting Niger State's Economy Through Investment Facilitation.

— End of Report —